RESOLUTION 17-10

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE TWENTYNINE PALMS WATER DISTRICT APPROVING AND ADOPTING THE PROPOSED BUDGET AND COMPENSATION PLAN OF THE TWENTYNINE PALMS WATER DISTRICT FOR FISCAL 2017-2018

WHEREAS, the General Manager and the Financial Advisor, Cindy Byerrum, have submitted a proposed budget and compensation plan for Fiscal Year 2017-2018, a copy of which is attached as Exhibit "A" hereto and copies of which are in the possession of the General Manager and the Financial Advisor;

WHEREAS, the said proposed budget contains estimates of the services, activities and projects comprising the budget and contains expenditure requirements and the resources available to the District; and,

WHEREAS, the proposed budget, as herein approved, will enable the Board of Directors to make adequate financial plans and will ensure that the District's management staff can administer their respective functions in accordance with such plans.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Twentynine Palms Water District as follows:

That the appropriation-expenditure budgeting system is hereby adopted. The system consists of:

- 1. An appropriation-expenditure system which shows budgetary categories by department.
- 2. This system applies to operations and maintenance, replacement and rehabilitation and capital improvement expenditures as intended for use in Fiscal Year 2017-2018.
- 3. The General Manager is authorized to transfer operations and maintenance funds between activities and/or departments when he/she deems necessary to do so; however, he/she is not authorized to transfer funds between replacement and rehabilitation nor capital improvement projects or activities.
- The budget system assumes existing service levels; Board of Directors approval will be required for any significant changes involving increased or decreased service levels.

- 5. The Financial Advisor shall be responsible for constant monitoring of the budget and shall establish and implement appropriate control mechanisms necessary for said purpose, after approval of the General Manager.
- 6. In the event that the General Manager or the Financial Advisor determines that revenues will be less than the amounts provided in the budget, the Board of Directors shall be provided with that information and revised revenue estimates at the next scheduled meeting of the Board so that the approved budget appropriations may be revised.
- 7. A monthly status report will be provided to the Board of Directors reflecting budget, year-to-date expenditures, and percentage of budget used to date by the District.

BE IT RESOLVED FURTHER, that the budget and compensation plan of the Twentynine Palms Water District for Fiscal Year 2017-2018 as set forth in Exhibit "A" hereof is hereby approved and adopted and the amounts of proposed expenditures as specified are appropriated for the programs and departments as specified.

PASSED, APPROVED AND ADOPTED this 28th day of June 2017 by the following vote:

Ayes:

Directors Coghill, Giannini, Horn, Shinaver, and Moore

Noes:

None

Abstain: Absent:

None None

Kerron E. Moore, President

Board of Directors

Attest:

Ray Kolisz Board Secretary

Twentynine Palms Water District

Water Department's Budget Schedules and Line Items: Proposed Budget

SCHEDULE A: SUMMARY BUDGET

This schedule summarizes the operating and non-operating revenues, operating and non-operating expenses, capital related expenditures, debt financing or payments, and transfers in and out of the Water Department. Line 3 is the total of Operating and Non-Operating Revenues. Line 4&5 are the Operating and Non-Operating Expenses. Line 6 is the difference between the revenues and expenses; essentially the net revenues remaining to fund the District's Capital Improvement Program.

Lines 7-10 detail the District's Capital Improvement Program (CIP) expenses. Line 11 adds in the transfer of the cell tower revenues from the Special Revenue Fund. This amount represents the total cell tower revenue expected to be received, less the \$40,000 per year transfer to the pension trust fund (for the next 3 fiscal years) to contribute towards the funding of the CalPERS unfunded accrued actuarial liability for the past Fire Department employees.

Line 14 depicts the increase or decrease in fund balance planned for the year. The amount will fluctuate each year, with some years positive and some negative, primarily as the District's CIP fluctuates.

Line 16 depicts the projected ending Cash & Investments balance for FY 17/18.

SCHEDULE B: LINE ITEM BUDGET

This Schedule is the detailed budget for the District, and will be used in FY 17/18 to report monthly operating results to the Board.

The first column (A) is the Adopted Budget for Fiscal Year 16/17. The second column (B) is the Projected Balances for the Fiscal Year Ending 16/17. These amounts are estimates of how we will end the year; actual results will vary. The third column (C) is the Proposed Budget for FY 17/18. The fourth (D) and fifth (E) columns are the \$ and % changes from the Projected 16/17 results to the Proposed FY 17/18.

REVENUES

Line 2: Water Sales

• This category consists of all water sales including residential, commercial, construction water, and the Aqua Loader sales. FY 16/17 revenues are projected to be lower than budgeted due to a delay in the implementation of the rate increase to consumption after January 1st as opposed to billing after January 1st. Therefore, two months of the rate increase did not materialize. Overall, though, rate revenue is projected to increase 9% in FY 17/18, due to a 6% rate increase adopted for consumption after January 1, 2017, and an additional 6% projected for consumption after January 1, 2018. The budget assumes the same water consumption as FY 16/17.

Line 3: RTS Revenues:

• The Readiness-To-Serve (RTS) revenues are the flat charges to customers each month and are based on water meter size. Overall RTS charges are budgeted to be \$1.15 million. This budget contemplates billing only active meters. Billing inactive meters is common in other agencies, and is a Board policy decision that can be contemplated in the future. Additionally, many water agencies bill the landlord for the RTS charge when a renter moves out. The argument for this is that the fixed costs of the District remain the same where the property is rented or not. This is another area of revenue that the Board could consider in the future.

Line 4: Other Operating Revenues:

• This includes fees such as Late Penalties, Meter Installation Fees, New Account fees, Application Fees and Reconnection related fees. These revenues were budgeted overall to be consistent with the prior year and a 2% increase in volume. The District will be evaluating its fees structures in FY 17/18, however, it is not known at this time if fee increases will be proposed.

Line 7: Capital Impact Fees:

 Capital Impact Fees are fees imposed on developers or homeowners for new development. FY 17/18 is conservatively budgeted since the receipt of the fees are not guaranteed.

Line 8: Water Availability Assessment Fees.

These fees are the annual property tax fees assessed on home owners for making water available to
property owners. Budgeted the same as prior year since no increase is proposed. As a point of
reference, these fees have not increased for over the past 20 years.

Line 9: Interest Revenues

• Interest is primarily earned on the District's Checking account, investments in the State of California's Local Agency Investment Fund (LAIF) and CalTRUST. Interest revenues are projected to increase based on rising interest rates and higher rate of return earned in the Checking account.

Line 10: Other Penalties

Other Penalties includes property tax penalty collections by the County of San Bernardino. These
revenues are hard to predict and can vary greatly from year to year. FY 17/18 is projected to be the
same as FY 16/17 projections to be conservative.

Line 11: Reimbursed Expenses

The District bills customers or persons for reimbursements for various things like damaging a fire
hydrant to damaging a meter. These revenues are hard to predict and are conservatively budgeted since
timing and frequency of incidents are unknown. Generally, these revenues are minimum of \$5,000 per
year.

Line 12: Other Non-Operating Expense

Includes money received for insurance reimbursements from ACWA JPIA, grants, scrap sales of
inventory, proceeds from the sale of assets, and non-sufficient fund charges. These revenues are hard
to predict and are conservatively budgeted at 16/17 levels since receipt of funds is uncertain.

EXPENDITURES

<u>Line 16-19: Total Source of Supply:</u> Includes costs associated with pumping the water from the aquifers into the water system.

• This category includes labor and benefits costs, and other direct expenses such as electricity (budgeted for a 4.4% increase per Edison), field supplies, radio equipment, permits and fees, and outside services.

<u>Line 20-23: Pumping:</u> Includes costs associated with pumping water through the system to the various reservoirs and then to the customer.

• This category includes labor and benefits costs, and other direct expenses such as electricity (budgeted for a 4.4% increase per Edison), field supplies, and outside services which are budgeted for 2% increases.

<u>Line 24-26: Transmission and Distribution:</u> Includes costs to maintain the assets in the District's transmission and distribution system as well as general operations costs.

• This category includes labor and benefits costs, and other direct expenses such as minor replacements to the distribution system (pipeline, meters, valves, meters, etc...), vehicle costs, uniforms and licensing costs, engineering fees, small tools, and other expenses to operate the distribution system. The main increases in this category were a \$26,000 increase in Field Supplies, \$10,000 increase in Safety Equipment that was not purchased as planned in FY 16/17, an increase in Engineering Fees for various projects, and an increase in Outside Services to update injury and illness plan. Most other expenses are budgeted for 2-3% increases.

<u>Line 28-31: Treatment Wells:</u> Includes costs to treat water at the well sites.

• The primary costs in this category are chemicals and lab testing, which are budgeted for 3% and 2% increases respectively.

<u>Line 32-35: Treatment Facilities:</u> Includes costs to treat water at the fluoride removal plant and the arsenic treatment.

• The primary costs in this category are chemicals and supplies to treat water, costs to operate the treatment plant, permits and fees, and repairs and maintenance. The increased costs are due to more production from this facility to compensate for the Well 11B closure, which increases chemical costs, electricity, and other modest costs increases for inflation.

<u>Line 36-39: Customer Accounts:</u> Includes costs to read customer meters, labor and benefits, postage and supplies to maintain customer accounts, and uncollectible accounts expense.

Postage is the highest expense in this category due to the costs associated with mailing bills and notices
to District customers. Uncollectible accounts is the second highest expense in this category. The District
is exploring the most cost effective options to get uncollectible accounts to a minimum.

<u>Line 40-44: Total General Administration:</u> This category includes costs to operate the water system that cannot be attributed to the other functions already identified above.

- Labor costs are mainly District office staff and 50% of the General Manager's salary and benefits. See Schedule C for the Personnel Budget details.
- The main Outside Services in this category are accounting fees, audit fees, legal fees, other professional fees, and banking fees. The increase in FY 17/18 is due to a change in accounting procedures to record the bank changes before the interest revenue, instead of netting with the interest revenue.
- Direct Expenses included are costs to operate the District headquarters, property and liability insurance, office supplies, postage, and LAFCO annual fees. The main reasons for the increase are:
 - \$105,000 is budgeted for the District's conservation and SMART program.
 - o \$10,000 for landscaping
- Also included in Direct Expenses is a grant writer for \$25,000. External grant writers are crucial to securing funding for some of the District's capital projects, which will ease pressure on the budget.
- Most of the other expenses are budgeted to remain the same as the prior year, or have modest increases for inflation.

<u>Line 45-53: Total Employee Salaries & Benefits:</u> Includes all salaries, benefits, and taxes for employees. Please note that the transfers out to the different operations categories is merely an estimate and may actually be more or less in each department than projected based on operational activity during the year. See Schedule C for the detail and assumptions for salaries and benefits.

<u>Line 54-57: Total Board of Directors:</u> Includes costs related to the Board of Directors meetings, training, and travel. There is no increase in Board stipends contemplated in this Budget.

<u>Line 60-62: Total Debt Service</u>: The category accounts for all principal and interest payments for District debt. The District is proud to say that it has no debt and does not plan to issue debt in the foreseeable future.

<u>Line 63: Unfunded PERS</u>: This is the amount the District is required to send CalPERS each year to work towards paying down the District's Unfunded Accrued Actuarial Liability (UAAL). As of June 30, 2015 (the last valuation date provided by CalPERS), the District's plan was 80% funded.

<u>Line 64: Unfunded OPEB Liability</u>: This is the amount to transfer to the CERBT (California Employment Retirement Benefit Trust) irrevocable trust to pay for the Unfunded Actuarial Liability (UAL) for retiree health benefits.

<u>Line 68-71: Capital Related:</u> See Schedule D for explanations.

<u>Line 72: Transfer in from Special Revenue Fund:</u> Cell Tower Revenues are accounted for in a Special Revenue Fund. The funds are transferred to the Water Fund, less the \$40,000 per year transfer to the pension trust fund (for the next 3 fiscal years) that contributes towards the funding of the CalPERS unfunded accrued actuarial liability for the past Fire Department employees.

<u>Line 75: Increase (Decrease) in Fund Balance:</u> This is the amount the District projects to increase or decrease fund balance during the fiscal year. Some years will be positive and some years will be negative, mainly based

on Capital Improvement Projects spending for the year. The decrease in Fund Balance is primarily caused by the District's Capital Plan.

SCHEDULE C: PERSONNEL COSTS

This schedule lists the detail of salaries and wages, paid leave, employee benefits, payroll taxes and worker's compensation.

Major assumptions include:

- <u>Line 1: Salaries and Wages</u> are increasing due to:
 - o The addition of one new operations staff member and one new customer service staff member.
 - Merit increases averaging 3%
 - A Cost of Living Adjustment (COLA) of 1.7%
 - Vacation and Sick time used is now accounted for in this line.
- Line 2: Vacation and Sick Leave is budgeted to be the same as FY 16/17.
- <u>Line 5: CalPERS rates</u> are 11.995% of base salary for Classic members, and 6.237% for Public Employee
 Pension Reform Act (PEPRA) employees, which are generally employees hired after January 1, 2013.
 District employees contribute their full 8% Employee Contribution.
- <u>Line 7: Heath Care</u> costs expenses are estimated to increase 10% per preliminary estimates from ACWA. Costs will also increase as the District adds staffing.
- <u>Line 8&9: Dental and Group Life</u> are estimated to increase by 2% or less. Costs will also increase as the District adds staffing.

SCHEDULE D: CAPITAL/REPAIRS & MAINTENANCE

The schedule represents four categories of capital related spending (capital and repairs & maintenance):

- <u>Line 1-8</u> are overall general <u>District Projects</u> that do not involve capital construction or repairs and replacement.
- <u>Line 9-16: Capital Improvement Plan</u> is the plan for new capital improvements. These assets may be constructed or procured by the District.
- <u>Line 17-30: Repairs & Maintenance</u> are expenses to maintain and repair the District's assets, and costs to replace existing assets.
- <u>Line 31-42: Capital Outlay</u> are costs to purchase fixed assets for the Water Department (such as vehicles, furniture, radios, etc...) that are over the District's minimum capitalization policy of \$5,000.

SCHEDULE E: SPECIAL REVENUE FUND

This schedule is the Special Revenue Fund, which will be used to account for telecommunication lease revenues. The District has entered into an agreement to transfer \$40,000 per year, beginning on 7/1/16 and ending on 7/1/20, to the Pars Pension Retirement Irrevocable Trust, which will be used to the fund the CalPERS Unfunded Accrued Actuarial Liabilities for the past Fire employees' retirement.

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Twentynine Palms Water Department Proposed Summary Water Budget Fiscal Year 2017-18

		Ado	pted Budget 16/17	Projected 16/17		Proposed udget 17/18	\$	S Change	% Change
1	Operating Revenues	\$	3,799,900	\$ 3,662,560	\$	3,880,260	\$	217,700	6%
2	Non-Operating Revenues		663,400	724,650		654,200		(70,450)	-11%
	Total Revenue Available to				255			-	0%
3	Fund Operations & Capital/R&R		4,463,300	4,387,210		4,534,460		147,250	3%
4	0		2 22 7 22 4						
4	Operating Expenses		3,235,304	3,305,570		3,709,380		403,810	11%
5	Non-Operating Expenses		177,309	177,500		199,400		21,900	11%
	Net Revenues Available to Fund Capital								
6	Related Expenditures		1,050,687	904,140		625,680		(278,460)	-45%
7	District Projects		(280,000)	s=		(425,000)		(425,000)	100%
8	CIP Projects		-	(268,000)		(2,350,000)	((2,082,000)	89%
9	Repairs & Replacement		(605,000)	(268,000)		(185,000)		83,000	-45%
10	Capital Outlay		(180,000)	(162,900)		(300,000)		(137,100)	46%
11	Transfers in from Special Revenue Fund (SRF)		77,400	-		80,700		80,700	100%
12	Transfers in from SRF for Election		-	-		-		-	0%
13	Debt Financing		-	-		-		-	0%
14	Increase (Decrease) in Fund Balance	\$	63,087	\$ 205,240	\$	(2,553,620)	\$ ((2,758,860)	108%
15	Projected Cash & Investments Beginning Balance	e			\$	6,500,000			
16	Projected Cash & Investments Ending Balance				\$	3,946,380			

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Twentynine Palms Water District Proposed Budget FY 17/18

Proposed Budget FY 17/18		A Adopted Budget 16/17	J	B Projected 16/17		C Proposed udget 17/18		D \$ Change	E % Change	
	Operating Revenues	A 2 500 000	•	2 424 400	Φ.	2 500 500	¢	146 100	60/	
2	Water Sales	\$ 2,529,800	\$	2,434,400	\$	2,580,500	\$	146,100 69,400	6% 6%	
3	RTS Other Operating Revenue	1,161,200 108,900		1,116,400 111,760		1,185,800 113,960		2,200	2%	
	Total Operating Revenues	3,799,900		3,662,560		3,880,260		217,700	6%	
	Non-Operating Revenues	¥								
7	Capital Impact Fees	4,000		7,150		_		(7,150)	-100%	
8	Water Availability Assessment	591,100		591,100		591,100			0%	
9	Interest Revenue	37,500		30,100		30,700		600	2%	
10	Other Penalties	22,600		23,700		23,700			0%	
11	Reimbursed Expenses	4,600		15,900		5,000		(10,900)	-69%	
12	Other Non-Operating Revenue	3,600		56,700		3,700		(53,000)	-93%	
13	Total Non-Operating Revenues	663,400		724,650		654,200		(70,450)	-10%	
14	Total Revenues	4,463,300		4,387,210		4,534,460		147,250	3%	
	Operating Expenditures									
16	Source of Supply					0.700		1.500	100/	
17	Labor & Benefits	7,800		8,200		9,700		1,500	18%	
18	Direct Expenses	292,670	_	318,400		323,300	-579	4,900	2%	
19	Total Source of Supply	300,470		326,600		333,000		6,400	2%	
	Pumping	100		1 000		2 000		100	5%	
21	Labor & Benefits	100		1,900		2,000 139,100		100 3,800	3%	
22	Direct Expenses	109,100		135,300					3%	
	Total Pumping	109,200		137,200		141,100		3,900	370	
	Transmission & Distribution	600,320		614,000		835,700		221,700	36%	
25	Labor & Benefits	294,800		253,000		294,900		41,900	17%	
26	Direct Expenses Total Transmission & Distribution	895,120		867,000		1,130,600		263,600	30%	
		0,5,120		007,000		1,120,000		_00,000		
	Treatment Wells Labor & Benefits	41,000		38,800		50,700		11,900	31%	
29		29,349		20,300		25,800		5,500	27%	
30	Direct Expenses	1			a la		-			
31	Total Treatment Wells	70,349		59,100		76,500		17,400	29%	
	Treatment Facility			1.42 =00		107.000		40.000	2007	
33	Labor & Benefits	161,900		143,700		186,000		42,300	29%	
34	Direct Expenses	382,865	715	329,800		401,400		71,600	22%	
35	Total Treatment Facility	544,765		473,500		587,400		113,900	24%	

Proposed Budget FY 17/18	A B		C	D	${f E}$	
	Adopted	Projected	Proposed	0.61	%	
	Budget 16/17	16/17	Budget 17/18	\$ Change	Change	
36 Customer Accounts						
37 Labor & Benefits	132,800	147,700	241,500	93,800	64%	
38 Direct Expenses	33,400	55,600	51,700	(3,900)	-7%	
39 Total Customer Accounts	166,200	203,300	293,200	89,900	44%	
40 General Administration						
41 Outside Services	290,200	277,200	299,400	22,200	8%	
42 Direct Expenses	190,300	232,370	319,780	87,410	38%	
43 Fire Department Reimbursements		_			0%	
44 Total General Admin.	480,500	509,570	619,180	109,610	22%	
45 Employee Salaries						
46 Direct Labor	1,053,100	1,111,800	1,169,500	57,700	5%	
47 Less Transfer to Operations	785,400	827,700	894,400	66,700	8%	
48 Total General & Admin. Salaries	267,700	284,100	275,100	(9,000)	-3%	
49 Employee Benefits						
50 Health Benefits	72,700	78,900	149,900	71,000	90%	
51 Payroll Taxes	156,200	169,500	34,300	(135,200)	-80%	
52 Retirement Expenses (inccludes Retiree Medical)	157,500	175,600	47,600	(3,000)	(1)	
53 Total Employee Benefits	386,400	424,000	231,800	(192,200)	-45%	
54 Board of Directors						
55 Directors' Fees	7,400	12,400	12,600	200	2%	
56 Direct Expenses	7,200	8,800	8,900	100	1%	
57 Total Board of Directors	14,600	21,200	21,500	300	1%	
58 Total Operating Expenditures	3,235,304	3,305,570	3,709,380	403,810	12%	
59 Non-Operating Expenditures						
60 Debt Service, Principle	-	-	-	-	0%	
61 Debt Service, Interest	- 2			=:	0%	
62 Total Debt Service	-	-	-	=1	0%	
63 Unfunded PERS	80,738	80,900	97,000	16,100	20%	
64 Unfunded OPEB Liability Payment	96,571	96,600	102,400	5,800	6%	
65 Total Non-Operating Expenditures	177,309	177,500	199,400	21,900	12%	
66 Total Expenditures	3,412,613	3,483,070	3,908,780	425,710	12%	
Net Revenues Available to Fund Capital				35700		
67 Related Expenditures	1,050,687	904,140	625,680	(278,460)	-31%	
NF						

Pro	posed Budget FY 17/18	\mathbf{A}	В	C	D	E
		Adopted Budget 16/17	Projected 16/17	Proposed Budget 17/18	\$ Change	% Change
68	District Projects	(280,000)	-	(425,000)	(425,000)	Change
69			(268,000)	(2,350,000)	(2,082,000)	
70	Repair, Rehabilitation, & Maint.	(605,000)	(268,000)	(185,000)	83,000	
71	Capital Outlay	(180,000)	(162,900)	(300,000)	(137,100)	
72	Transfer From Special Revenue	77,400	#0: # # # # # # # # # # # # # # # # # #	80,700	80,700	
74	Debt Retirement	_	12	- Interior		
75	Inc/(Dec) In Fund Balance	\$ 63,087	\$ 205,240	\$ (2,553,620)	\$ (2,758,860)	587 L

637,400

1,841,200

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Twentynine Palms Water Department Personnel Costs Fiscal Year 2017-18

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Total Employee Benefits

Total Salary and Benefits

		Adopted Budget 16/17 Projected 16/17			Proposed Budget 17/18		
1	Salary and Wages Total Regular Salary and Overtime	\$	1,053,100	\$	1,111,800	\$	1,169,500
2	Vacation and Sick Leave	Ψ	14,300	Ψ	34,300	Φ	34,300
3	Total Salary and Wages		1,067,400		1,146,100		1,203,800
4	Benefits/Taxes						
5	PERS Payments		115,800		132,300		125,000
6	FICA & Payroll Taxes		85,000		82,100		94,400
7	Group Medical Insurance		260,700		236,000		338,200
8	Group Dental and Vision Insurance		21,600		20,400		24,600
9	Group Life Insurance		4,000		4,200		5,200
10	Worker's Compensation Insurance		56,900		53,100		50,000

A

544,000

1,611,400

B

528,100

1,674,200

Twentynine Palms Water District Carryover CIP/Current CIP and R&M/Capital Outlay Fiscal Year 2017-18

		A	В	C	D	E
		Adopted Budget 16/17	Projected 16/17	Proposed Budget 17/18	Projected 18/19	Projected 19/20
	District Projects	504)8277.2	****			
1	Urban Water Management & GW Management Plan	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000
2	USGS Study	150,000	5,000	150,000	1-	
3	Treatment Feasibility & Exploration Costs	l.=	£	100,000	-	× =
4	Hazard Mitigation Plan	30,000	25,000	Remark Pr	71 To 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
5	SGMA	-	~	75,000	40,000	40,000
6	Asset Management Plan		1-		75,000	-
7	Salt Nutrient Monitoring Wells	100,000	20,000	100,000	100,000	100,000
8	Total District	280,000	50,000	425,000	290,000	215,000
9	Capital Improvement Plan					
10	Treatment Plan Pond 3	- I	-	-		4 7 (J' -
11	Treatment Plan Pond 3 - additional funding needed		-	-		0
12	Chromium VI Wells Rehabilitation		=	_	1 11111111111	2 N M L
13	Chromium VI and Flouride for Well 11B	(1)(E)	-	1,000,000	that hugyti	
14	Fluoride Variance (Expiring) - TP-2, W12, W16		-	600,000	600,000	100,000
15	Well 11B	<u>~</u>	_	750,000	-	-
16	Capital Improvement Plan	-	=	2,350,000	600,000	100,000
17	Repairs, Rehabilitiation, & Maintenance					
18	Plant 6 Electrical and Well Upgrade	250,000	110,000	L=1	mali os i s lo	aril lete s
19	Emergency Repairs, Unspecified	50,000	40,000	50,000	50,000	50,000
20	Repiping/Distribution System Upgrades	50,000	25,000	50,000	50,000	50,000
21	Reservoir Recoating and/or Cathodic Protection	175,000	47,000	-	200,000	150,000
22	Reservoir or Pipeline Replacement	-	-	-	75,000	-
23	Fuel Tank Upgrade	-	-	-	:=:	
24	Administrative Office Roof Repair	30,000	10,000	_	-	_
25	Meter Replacement Program	-	-	75,000	75,000	75,000
26	Booster Station Upgrade	-	-	-	100,000	
27	Treatment Plant Asphalt Seal Coat	20,000	16,000	-	25,000	-
28	Well Rehabilitation	-	-	-	45,000	75,000
29	Fluoride Plant Instrumentation\Coating	30,000	20,000	10,000	10,000	10,000
30	Total Repairs & Maintenance	605,000	268,000	185,000	630,000	410,000
31	Capital Outlay					
32	Vehicle/Equipment Replacements	50,000	52,000	100,000	60,000	45,000
33	Emergency Generator	-		-	-	-
34	Additional Emergency Generators	=		-	-	-
35	Computer/Technology Replacements	-		-	, <u>=</u>	
36	Computer/Technology Replacements	40,000	30,000		10,000	10,000
37	GIS	50,000	25,000		30,000	30,000
38	Lobby Remodel			100,000		
39	Fencing Upgrade	15,000	-	15,000	-	-
40	One-Time Existing Conditions Sampling Event	25,000	-	25,000	-	-
41	Telephone Purchase	i=	-	-	-	
42	Total Capital Outlay	180,000	107,000	300,000	100,000	85,000
43	TOTAL	\$ 1,065,000	\$ 425,000	\$ 3,260,000	\$ 1,620,000	\$ 810,000

		A	В	C
		16/17	16/17	 17/18
1	Tower Revenues	\$ 114,000	\$ 114,000	\$ 117,400
2	Less Transfers Out to Fire	(57,000)	-	-
3	Less Transfers Out To Water	(57,000)	(74,000)	(77,400)
4	Less Transfers Out to PARS Trust	-	(40,000)	(40,000)
5	Ending Balance	\$	\$ 	\$ -